### **CLEARVIEW HOME CORPORATION**

GATHERING MARCH 20, 2016



#### WELCOME BY LINDA PATTISON, EXECUTIVE DIRECTOR

Our beloved Leader, Mary Baker Eddy, in her article entitled, "*Heart To Heart", states, "When the heart speaks, however simple the words, its language is always acceptable to those who have hearts."* **Miscellaneous Writings,** p. 262: 10

Friends, speaking to you from my heart, I extend a warm welcome to those who have gathered here today in support of Christian Science nursing, a Manual-based activity, which is dear to each of our hearts. We are here for you, for one another, in love and unity for our church family. My name is Linda Pattison, I am the Executive Director of Clearview Home.

We have a wonderful afternoon planned. We'll be hearing from our special guest, Brad Stock, about how our Leader, Mary Baker Eddy, lived a lifetime of service to others. Following that, our Board will be giving an update on the operations, financial well-being, opportunities, and challenges facing Clearview Home at this time. We cherish each of you, as part of the Clearview family and deeply appreciate your prayerful support, your interest, and ideas. Thank you again, for joining us this afternoon as we embrace the ministry of Christian Science nursing.

It is my pleasure to introduce you to the Clearview Board of Directors:

- Rick Grothaus, Board President, from Oconomowoc, WI
- Marian Sorensen, Vice President, hails from Cross Plains, WI
- Karen Meyer Hermann, Treasurer, resides in Wauwatosa, WI
- Penny Roehrer, Secretary, lives in Lake Geneva, WI
- Bruce Johnson, Director, has a residence in Milwaukee, WI
- And Bruce Jeffrey, Director, Lovingly supports us from Kansas City, MO

It is truly a blessing to work with a board dedicated to maintaining a high standard of Christian Science nursing care here in Wisconsin.

#### READINGS PREPARED AND READ BY BRUCE JOHNSON, DIRECTOR

Ezek. 43:10-12 Matt. 15:32-38 Heb. 13:8 Luke 12:34 where No. 37:21-38:23 S&H 206:15 S&H 112:16

#### BOARD REPORT BY DR. RICK GROTHAUS, PRESIDENT

#### President's Report

This has been a tremendous year of progress. We have taken on some tough challenges, witnessed beautiful healing through the nursing work on the floor, developed as a board and organization overall, and are growing into a vision that elevates our mission to higher levels of spiritual awareness of our work in support of Mrs. Eddy's Manual provision for Christian Science nursing as part of her church design.

We meet monthly, and sometimes more often, to perform our role as stewards of Clearview's mission, "To honor the wholeness of God's perfect man by offering the tender, uplifting care of Christian Science nursing." We affirm that mission every time we meet, and we use it to guide our thinking, decisions, and actions in all that we do.

As a result of our prayerful, ongoing contemplation of Clearview's mission, we were inspired to articulate a board purpose statement, which we also affirm at every board meeting:

The purpose of the Clearview Board of Directors, as stewards of the Clearview mission for Christian Science nursing, is to serve as guardians of the functions and well-being of its operations, and support the efficacy of its employees in providing a healing haven for its guests.

We sincerely strive "to honor the wholeness of God's perfect man" by providing a vehicle for Christian Science nursing services to you and all of our church community. Clearview belongs to all of you. Clearview is not a business; it is a mission of service that supports and promotes spiritual healing and development. It is a safe haven for those who desire the "tender, uplifting care of Christian Science nursing." It is important to understand that Christian Science nursing, whether at a facility or in the home, is inherently not affordable. Income from services rendered simply does not cover all operating costs. Think of Clearview like a community fire station. You hope you don't have to call the fire department to put out a fire. And most people never have to. But when there is a fire, having trained fire fighters with all the right equipment ready to do what they are trained to do is essential for the safety and well-being of the community. Also, to sustain a fire station, we don't ask the people who have had to call for help to shoulder all the costs of staffing, training, supplying, and even building and maintaining the fire station. The whole community contributes so that the benefit is available when needed. Clearview is like that firehouse. It stands ready to provide trained nurses and all the right equipment, when needed, for the well-being and safe care for each and every member of our Christian Science community. We charge patients for the care they receive, but it takes the whole community to support the service of Christian Science nursing at a care facility like Clearview Home.

We believe our church community wants to sustain a nursing structure of Truth and Love as part of Mrs. Eddy's practical and spiritual design for church in our lives. The reason we believe this is because we've started asking. This past November and January, the board held two listening sessions where we invited Christian Science practitioners from across the state to share with us their ideas and perceptions regarding Clearview. A number of those practitioners are here today. We heard what they were saying about the importance and value of Clearview as a Christian Science nursing facility in our region and how committed they are to support the ongoing work of Clearview.

Another significant effort we have undertaken to advance the work of Clearview and its mission is to commit to building a new facility. What is important about this project is that we have begun by building spiritually first. We spent a number of months prayerfully analyzing the spiritual nature of every step in building a new structure by translating the physical requirements of a building project into their spiritual underpinnings thereby establishing the spiritual basis upon which to manifest or demonstrate our new building. The architectural guideline - FORM follows FUNCTION - suggests that the new building needs to reflect the mission of Clearview: "To honor the wholeness of God's perfect man by offering the tender, uplifting care of Christian Science nursing."

We first identified each practical step to building a new facility from hiring an architect to preparing the soil, to building a firm foundation upon which to erect a beautiful structure. Next we asked ourselves a couple of questions: "What are the spiritual qualities or ideas that give substance to the dimensions of our building? How do those qualities support our building work?" Ideas from our Pastor and other writings were shared and studied, and then we translated them into qualities we wanted to see reflected in the structure of each building step as well as specific design elements we wanted to see as a result. Penny will talk to you more about the "Building Spiritually" document and how it is being used.

As the board of directors and administrator of a human organization, we have truly come to see that the management of Clearview cannot be accomplished from a mortal perspective. Our board meetings are more and more really becoming metaphysical treatments in support of all that humanly seems impossible to accomplish. It is becoming ever clearer to us that the only way to advance the cause of Christian Science nursing in support of spiritual healing in our age at Clearview Home, and for our entire movement, is through a radical reliance on God's spiritual leadership and management through prayer. We need to demonstrate the loaves and fishes every step of the way. That is our work going forward. That is our joy and our salvation.

May I close my section of the board report by sharing an emerging vision for Clearview Home. You see, Clearview really is much more than a facility where Christian Scientists can come for practical support when needed. The essence of Clearview Home is found in the spiritual basis of true nursing in support of spiritual healing as Mrs. Eddy saw it. May I quote a few excerpts from a document put out by the Christian Science Board of Directors in 1987 entitled, "The Foundation for Christian Science Nursing."

- True nursing, either as a concept or an activity, involves nourishing, nurturing, and cherishing.
- The basis of all true care in Christian Science rests on the fact that God cares for man.
- It has been said that Christ Jesus' parable of the good Samaritan "provides a theological basis for supplying care to one in need...[but] the Christian ministry of care rests on divine help."
- A realization of this opens the way for <u>all</u> God's children to claim what is inherently theirs to express-namely, the nursing or mothering qualities of God.

With these ideas guiding us, we can start to see Clearview as a home that attracts and develops Christian Science nurses who want to practice true spiritual nursing, where individuals from our Christian Science community naturally turn for support when needed and as a place they want to support at all times. We see Clearview as a place sustained through a reliance on God's leading, free from all seeming mortal impositions of any kind as it blesses everyone associated with its mission. Please help us realize the vision of Clearview Home as, "A center for healing and spiritual development."

# REPORT ON SALE OF CEDAR RIDGE AND MERGER WITH CLEARVIEW HOME, BRUCE JOHNSON, DIRECTOR

As one of the current longer serving members of the Clearview Board of Directors I was asked to provide some background again regarding the sale of Cedar Ridge and merger of the two organizations to provide a basis for understanding the decisions made and the funds received from the transaction.

After many years of what seemed to be a lack of appreciation for the other's mission, the Board of Directors of Clearview and the Board of Trustees of Cedar Ridge saw through the

mesmerism and merged their boards in the fall of 2011 to work together for the future of serving the community of Christian Scientists in and around Wisconsin. This was encouraged in the listening sessions conducted in regional visits in the Spring of 2011. Both facilities were facing challenges that suggested changes were required due to costs of continuing operations status quo. Some Cedar Ridge residents were requiring nursing services for which the independent living facility was not licensed, and maintenance costs were escalating for Cedar Ridge buildings and grounds as well as at Clearview. All options were explored before the decision was reached to sell Cedar Ridge and merge the two organizations whose purposes included providing care facilities for Christian Scientists.

Appraisals were obtained, and real estate sales professionals suggested the maximum we might expect to realize at that time from a sale for their expected "highest and best use," as a new residential development, was at most \$3,000,000. When we were later contacted by Rogers Memorial Hospital we negotiated a selling price of \$4,750,000 for the Cedar Ridge property in December 2012 and closed the sale in February 2013 with the intent of providing an "endowment" to continue supplying the care for Christian Scientists both organization's charters called for. It was calculated that the quick and unencumbered sale actually was worth more than an additional \$1,300,000 in cost savings compared to the first recommended approach.

The proceeds were invested, and it was later decided to build a new facility on the Clearview property in Delafield. In January of 2013 we identified five aspects of services we might provide: 1) Christian Science nursing (in a facility), 2) a Visiting Christian Science nurse service (coordinated in home care), 3) sheltered care (providing some degree of assistance with daily tasks), 4) independent residential living, and 5) rest and study. It was decided our first priority should be to provide for Christian Science nursing, in a facility, to meet the needs of the field.

The cost of operating Christian Science nursing facilities is not completely covered by guest revenues alone; providing benevolence to guests is also part of the mission. Thus the financial as well as the prayerful support of Christian Scientists in our region and throughout the movement is part of our demonstration of God's infinite supply, of His abundance for us all. The recent Bible Lesson on Substance provided clear insights into understanding that our supply is not found in matter, that it is spiritual, infinite, and eternal. As Mrs. Eddy states in Science and Health, "Giving does not impoverish us in the service of our Maker, neither does withholding enrich us." p.79: 31-32

From time to time, we hear concerns expressed regarding the funds from the sale of Cedar Ridge having been greatly diminished. As you will hear from our next report, that is far from the case. The funds are intact and have been invested wisely.

#### 2015 FINANCE REPORT BY KAREN MEYER HERMANN, TREASURER

In the Church Manual Mrs. Eddy says, in Article XXIV, Sect. 5, page 77, GOD"S REQUIREMENTS:

"God requires wisdom, economy, and brotherly love to characterize all the proceedings of the members of The Mother Church, The First Church of Christ, Scientist."

Our current financial picture is as follows:

- 1. Clearview Home funds on hand as of 12/31/2015---\$4,884,848.05
- 2. There is no indebtedness.
- 3. 2015 Expenditures over <u>normal operating costs</u>:

Building and Grounds --- \$44,553.00

(This included attic insulation to prevent pipe freezing, exterior painting work, grounds & landscaping maintenance, backup generator battery repairs, building hardware/security, plumbing repairs, electrical repairs.)

Nursing & guest related expenses/equipment --- \$5,000.00

(This included new computers, new wheelchairs, new Christian Science books for guest rooms, etc.)

Fees to architect/builder for initial design services --- \$15,000.00

(This will be a capital cost.)

As you may or may not know, all Christian Science nursing facilities' daily operating expenses exceed their income from guest payments. This is true of the BA, Chestnut Hill Benevolent Association, near Boston, Arden Woods in San Francisco, and other Christian Science nursing facilities around the world. There is always a need for donations, grants, and bequests to balance budgets.

We must confront the challenges to His supply as Jesus did, twice, when he fed thousands with limited amounts of loaves and fishes. All were satisfied and there were "left-overs." Jesus started with gratitude, thanking his Father; a right sense of supply. Mrs. Eddy, in Science and Health page 494, says, "Divine Love always has met and always will meet every human need." We are grateful that this past year when there seemed to be a need, unsolicited funds came in!

We have been and continue to look at various financial plans, but we are not yet at the point of decision. As we are building spiritually, we know that we are being guided by divine Mind.

The resources from the sale of Cedar Ridge were added to Clearview's resources and are held in 2 funds. Our plan is to <u>protect</u> and <u>grow our assets</u>.

- 1. The smaller fund is invested to cover operating costs and to be used to "seed" the building fund.
- 2. The larger fund is invested to <u>sustain</u> and <u>perpetuate</u> the facility, keeping it available to the field, and to provide benevolence for those needing financial assistance.

#### CHALLENGES FACING CLEARVIEW HOME, BRUCE JEFFREY, DIRECTOR

The Board would like to enlist your prayerful support in addressing four key challenges facing Clearview at this time.

Before I name the challenges, I would first like to put them in the right context. Our Leader tells us on page 395 of *Science and Health*:

It is mental quackery to make disease a reality — to hold it as something seen and felt — and then to attempt its cure through Mind. ... Mental practice, which holds disease as a reality, fastens disease on the patient, and it may appear in a more alarming form.

Our metaphysical approach then is not to treat these challenges as realities that need to somehow be cured by our prayers. At the very start, let's deny these challenges any basis in reality to begin with.

#### Challenge #1: Funding

As you know, our nursing facility has served us well for many decades and the Board has been evaluating the many options for upgrading our buildings. We will soon be inviting you to join us in financially supporting this great work.

Let's be clear about fund raising from the beginning. Keeping in mind our Leader's instructions about mental quackery, we cannot approach a new building program as an effort to support material buildings with limited material resources. We cannot even view this effort as being primarily about raising material resources through spiritual means. I believe our task is to see this work as an unfoldment of an idea that Mind is revealing to itself within the realm of its own complete and infinite supply.

So if we're not giving to this enterprise because of a need for material resources, what are we doing? I believe that we are living out our true nature. First, the Bible tells us that God is the first and great Giver. As Psalms says, "The Lord gave the Word." And we know that it's through the Word that all of creation is made. God gave, and we give because we reflect him. Second, it's in our job description, it's in our very nature. Mrs. Eddy tells us this in the Manual: "A Christian Scientist is a humanitarian; he is benevolent." (47:1).

#### Challenge #2: Nurses

In order to be ready to receive patients, Clearview must have a Christian Science nurse on duty, 24x7x365. This equates to about four full time nurses. You might know that many facilities are advertising for nurses at the present time. Our administrator is actively recruiting nurses, and the Board is looking at other factors—such as housing—that may be strengthened to make a nursing position at Clearview attractive. So, yes, we need more nurses.

#### Challenge #3: Accreditation

Last August, Clearview, previously accredited by The Partnership, received its first regular visit by The Commission for Accreditation of Christian Science Nursing Organizations/Facilities Inc., since The Partnership and The Commission were combined a few years ago. This accreditation is required for being listed in "The Christian Science Journal". The team helped us to correct some record keeping and gave us a short list of immediate action items (which were done promptly). Because we did not have any patients at that time, several important items were not evaluated. The team, however, gave us a strong vote of confidence and recommended a six-month extension to the accreditation, which was later granted. A second visit was scheduled for February.

The February visit was cancelled the day before the accrediting team was to arrive. Again we did not have patients at the time of the scheduled visit, and many items necessary for accreditation would not have been evaluated. The Commission then pulled our accreditation status.

The effect of losing our accreditation by The Commission is that we may not advertise in the "Journal". All other operations and services may proceed as we have maintained our license with the state of Wisconsin. Certainly we will continue to offer a high standard of Christian Science nursing care. There are several other facilities that are operating like this, including Tenacre in New Jersey. Still, we would strongly prefer to be accredited and we are putting steps into place to regain the accreditation.

#### Challenge #4:

#### Rumors

There appears to be a "whispering campaign" spreading falsehoods about Clearview, its operations, its financial health, and even personal attacks against our Executive Director. Our leader has much to say about malpractice, and she tells us in our textbook to be a law to ourselves that mental malpractice cannot harm us whether awake or asleep.

Thank you for engaging with us in this work. The prayers of all of us are the true work of Clearview. And we especially appreciate your willingness to address these four challenges in prayer with us.

## COMMUNICATIONS REPORT BY MARIAN SORENSEN, VICE-PRESIDENT AND CHAIRMAN OF THE COMMUNICATIONS COMMITTEE

Communication is exchanging ideas and information. It involves listening as well as sharing.

This dedicatory message that Mary Baker Eddy wrote to First Church of Christ, Scientist, Chicago could apply to Clearview Home as well.

In your renowned city, the genesis of Christian Science was allied to that olden axiom: "The blood of the martyrs is the seed of the Church;" but succeeding years show in livid lines that the great Shepherd has nurtured and nourished this church as a fatling of the flock. To-day the glory of His presence rests upon it, the joy of many generations awaits it, and this prophecy of Isaiah is fulfilled among you: "I will direct their work in truth, and I will make an everlasting covenant with them." (My. 177:16)

About once a month Clearview sends a newsletter via email to churches and individuals. If you have not been receiving the newsletters, it may be that your email server is blocking our communications. Please add <u>communitycontact@clearviewhome.org</u> to your address book. We have found that this can solve the problem. We will update our mailing list from the information that you gave us when you signed in for the meeting today. We also invite you to go to our website, <u>clearviewhome.org</u> for answers to many of your questions about the services we offer.

In recent months members of the Board held two listening sessions with Christian Science practitioners. From their perspective in working with patients who have need of Christian Science nursing as they progress toward complete healing, they expressed gratitude for a place that is free from material medical thought for Christian Scientists to come for care. There was wide agreement that Clearview Home is needed and cherished.

In addition they also saw the need for two activities: First, the need to offer a Visiting Christian Science Nurse Service. In response, we have committed to having a Visiting Christian Science Nurse Service and are currently looking for someone to fill that position. We look forward to this Christian Science nurse holding workshops and working with branch churches, as well as visiting patients.

Second, they felt a need for better communication with branch churches. So, in January we sent a letter to clerks requesting that their executive boards appoint a liaison to strengthen our partnership with local churches. This individual would serve a small but vital role in connecting with church members and others who might benefit from the services of Christian Science nursing. The work would include sharing information about Clearview's services occasionally with church members and in communicating with Clearview how we might better serve them. This communications work would be completed by phone or email, with one or two invitations

per year to meet at Clearview. If you would like to serve in that capacity, please let a Clearview Board member know or call Clearview and leave a message.

We realize the need to listen and work together, and will gladly schedule listening sessions for any members who would like to share their thoughts. If you would like to be a part of this activity, please sign up at the table near the door.

We welcome your thoughts and prayers as we move forward together.

## NEW FACILITY AND CHRISTIAN SCIENCE NURSE HOUSING, PENNY ROEHRER, SECRETARY

We heard during our listening sessions that we need a Christian Science Nursing Facility in Wisconsin to meet the needs of Christian Scientists in this region.

This reinforced our commitment to move forward with the building of a new structure. Some of the current building's systems are no longer efficient or cost effective to maintain. Additionally, it has become understood that a less institutional, more home-like setting is more conducive to supporting a healing atmosphere.

We began our efforts as we all do with prayer. We concluded that in order to build physically we must first build spiritually as you heard in Rick's report. So, we created a "Building Spiritually" document to focus and clarify our goals so that an architect and builder would more fully understand the spiritual foundation of the structure. This document has been shared on our website and copies are available for you to take home and study along with us. In Pond and Purpose from Prose Works, Mrs. Eddy says: "By purifying human thought, this state of mind permeates with increased harmony all the minutiae of human affairs. It brings with it wonderful foresight, wisdom, and power; it unselfs the mortal purpose, gives steadiness to resolve, and success to endeavor. Through the accession of spirituality, God, the divine Principle of Christian Science, literally governs the aims, ambition, and acts of the Scientist." (Mis. 204:23-30) One act we've done is to begin the process by engaging the services of an architect and contractor. We have shared the "Building Spiritually" document with them. We are hoping to soon complete the plans, raise additional funds, and then build on the Clearview property while continuing to operate out of the current building.

In order to attract Journal-listed Christian Science nurses to the area we need to be able to provide affordable housing as well as a living wage. We are looking into possibilities which could include some updates to the lodge building in order to accommodate the housing needs of our nurses.

We will share all plans with you when they are completed. After the meeting you may take a copy of the Building Spiritually document with you, and we invite you to share with us your

additional inspiration for these building efforts. This document is also available on our website at clearviewhome.org.

# CHRISTIAN SCIENCE NURSING AT CLEARVIEW, LINDA PATTISON, EXECUTIVE DIRECTOR

Clearview has a rich history of hospitality and Christian caring from our humble beginnings in the early 1940's when local Christian Science practitioners saw the necessity to provide Christian Science nursing care in this territory. Their desire was sparked when an elderly Christian Scientist from Racine used to buy passage on the MRK electric street car and travel to Milwaukee. Once in Milwaukee he could not recall how to get home and would ask the police to call his practitioner, who was living in Racine. Wisconsin practitioners began meeting to discuss the need for Christian Science nursing care in our area. After much prayer, and the gathering of support, metaphysically, as well as financially, Clearview opened its doors in 1948. Today our prayers echo that of our forefathers, and founders - to provide a safe place for our fellow Christian Scientists to receive Christian Science nursing care and our need to unite as a community, to support metaphysically, and financially continues. We are delighted to be working hand-in-hand with you to embrace the ministry of Christian Science nursing, and healing in Wisconsin, and beyond.

In this age, our desire to provide Christian Science nursing care in Wisconsin has included calls to Christian Science nurses from all areas of the United States, Canada, and the British West Indies. Reaching out to our fellow Christian Science nurses in an effort to fulfill not only a temporary need, but also, to identify a core staff of Christian Science nurses - individuals who support not only our vision, but the standards set forth by our Leader, to fill our facility with spiritually developed qualities of cheerfulness, orderliness, punctuality, patience, faith, and receptivity to Truth and Love. God is providing a safe place at Clearview for His children to be healed, and His spiritual healing qualifications are uppermost in our mind, as is our desire to continuously witness to the healing power of divine Spirit.

How can we best meet your needs? The tender, uplifting care of Christian Science nursing is available, tailored to meet your needs, whether its outpatient care, in your own home, a short stay at the facility, or a day of rest and study. The staff of Clearview Home is here to serve you – our Christian Science family. Please call and let us know how we may be of service. We are waiting with open arms to welcome you into our home, your home, known as Clearview.

It is my great joy to introduce you to the devoted staff, and family of Clearview home. Although they may not be here in person today, please join me in celebrating these faithful workers.

Christian Science Journal-listed nurse – Patti Nortrom, who has worked for Clearview since the late 1990's.

- Mahrookh, "MJ" Mukerji Christian Science nurse, and Administrative Assistant. We are grateful she is sharing her many talents with us.
- Marla Myers Housekeeper, Laundress, and kitchen helper Celebrating her 30<sup>th</sup> year at Clearview Home.
- Kitchen manager- Sue Marincic, Thank you for providing homemade baked goods, and beverages for today's gathering.
- Charlie Chrisien Clearview's Maintenance manager who hit the ground running since being hired last October.
- Heidi Orsted Heidi furnishes accounting services for Clearview's operations.
- And Rukshana Metha A Christian Science *Journal*-listed nurse from the St. Louis area who has worked at Clearview temporarily, over the past several years.